

## Gamesys Group non-financial key performance indicators 2020

All performance metrics below relate to calendar year 2020 unless otherwise indicated.

Impact area	2020
<b>PLAYER WELLBEING<sup>i</sup></b>	
<b>Player satisfaction</b>	
<b>Performance metrics</b>	
Net promoter score	31
Player satisfaction (score out of 10)	8.0
<b>Management metrics</b>	
Players likely to continue using Gamesys' brands (score out of 10)	8.4
Players' trust of Gamesys' brands (score out of 10)	8.2
Player time spent on non-gambling related activities	51%
<b>Responsible gambling</b>	
<b>Performance metrics</b>	
Employees agreeing that Gamesys takes responsible gambling very seriously	99%
Players believing that Gamesys' brands take responsible gambling seriously (score out of 10)	8.5
Players considered at risk of developing, or experiencing, gambling related harm	7.0%
<b>Management metrics</b>	
Internal investment in responsible gambling (resources, tools, training, advertising etc.)	£5.7m
Players believing that Gamesys' brands care (score out of 10)	7.8
Players with a risk rating reduction seven days after a responsible gambling intervention (monthly average)	85%
Active players with at least one responsible gambling tool in place (monthly average)	34%
Players agreeing that is easy to find responsible gambling tools	96%
<b>EMPLOYEE ENGAGEMENT<sup>ii</sup></b>	
<b>People profile</b>	
<b>Management metrics</b>	
Employees	1,576
Direct employees	1,378 <sup>iii</sup>
Full time employees   Part time employees	1,330   48
Permanent employees   Temporary employees	1,342   36
Contractors	41
Offices	14
Countries with offices	9
- Bahamas (employees   contractors   2020 new hires   2020 turnover)	2   0   0   1
- Canada (employees   contractors   2020 new hires   2020 turnover)	9   1   2   3
- Estonia (employees   contractors   2020 new hires   2020 turnover)	66   0   25   4
- Gibraltar (employees   contractors   2020 new hires   2020 turnover)	66   1   17   13
- Malta (employees   contractors   2020 new hires   2020 turnover)	210   0   43   46
- Spain (employees   contractors   2020 new hires   2020 turnover)	17   1   17   2
- Sweden (employees   contractors   2020 new hires   2020 turnover)	116   10   21   24
- UK (employees   contractors   2020 new hires   2020 turnover)	848   28   204   110
- USA (employees   contractors   2020 new hires   2020 turnover)	44   0   4   7

Impact area	2020
<b>People engagement</b>	
<b>Performance metrics</b>	
Employee engagement index	92%
Employee turnover	15.8%
- Voluntary turnover	11.8%
- Involuntary turnover	4.0%
<b>Learning and development</b>	
<b>Performance metrics</b>	
Employees agreeing that Gamesys invests in their development	90%
Employees receiving a performance 'G PRO' review <sup>iv</sup>	98%
Employee promotions	178
<b>Management metrics</b>	
Total training time	34,047 hrs
Training time per employee (average) <sup>v</sup>	25 hrs
- Directors   senior managers   employees (hrs)	3   26   25
- Female   male   other   undeclared (hrs)	27   22   18   44
Total training spend	£530k
- Training spend / turnover	0.1%
Internal mobility	18.9%
<b>Equality, diversity &amp; inclusion</b>	
<b>Performance metrics</b>	
Employees agreeing that Gamesys accepts everyone's individual differences	97%
Mean gender pay gap (Mice & Dice Ltd   Gamesys Ltd)	2.9%   15.2%
<b>Management metrics<sup>vi</sup></b>	
Employees	
- Female   male   other   undeclared	36%   63%   0%   1% <sup>vii</sup>
- Age <30yrs   30-50yrs   >50 yrs   unknown	31%   64%   2%   3%
- Nationalities	74
- Directors	9
- Female   male   other   undeclared	22%   78%   0%   0% <sup>9</sup>
- Age <30yrs   30-50yrs   >50 yrs   unknown	0%   44%   56%   0%
- Senior managers	56
- Female   male   other   undeclared	32%   68%   0%   0% <sup>9</sup>
- Age <30yrs   30-50yrs   >50 yrs   unknown	0%   89%   11%   0%
- Employees (excl. Directors and senior managers)	1,313
- Female   male   other   undeclared	37%   62%   0%   0% <sup>9</sup>
- Age <30yrs   30-50yrs   >50 yrs   unknown	33%   63%   2%   3%
Unconscious bias training (no. employees)	371
Diversity and inclusion training (no. employees)	275
<b>Health, safety &amp; wellbeing</b>	
<b>Performance metrics</b>	
Employees agreeing that Gamesys is supporting me, and considering my wellbeing, during this particular (COVID-19) time.	97%
Reportable incidents per 200,000 working hours	0
Sickness related absence rate	1% <sup>viii</sup>
<b>Management metrics</b>	
Reportable incidents (employees and contractors)	0

Impact area	2020	
Wellbeing/mindfulness workshops (no. employees)		110
<b>BUILDING A BRIGHTER FUTURE</b>		
<b>Community impact</b>		
<b>Performance metrics</b>		
Gamesys Foundation donations to charity		£995k
Total Gamesys charitable donations		£2,664k
- Donations to the Gamesys Foundation		£1,800k
- Other corporate charitable donations		£864k
<b>Anti-Corruption</b>		
Corruption or bribery-related fines and penalties		0
<b>Environment &amp; climate change<sup>ix</sup></b>		
	<b>2019</b>	
<b>Performance metrics</b>		
Net total greenhouse gas emissions (scope 1 & 2)	598 tCO <sub>2</sub> e	0 tCO <sub>2</sub> e
Carbon offsets	0 tCO <sub>2</sub> e	408 tCO <sub>2</sub> e
Greenhouse gas emissions (scope 1 & 2)	598 tCO <sub>2</sub> e	407 tCO <sub>2</sub> e
Greenhouse gas emissions (scope 1 & 2) per £m turnover	1.4 tCO <sub>2</sub> e	0.6 tCO <sub>2</sub> e
Greenhouse gas emissions (scope 1 & 2) per full-time employee	0.4 tCO <sub>2</sub> e	0.3 tCO <sub>2</sub> e
Energy consumption per £m turnover	3,772 kWh	1,710 kWh
Energy consumption per full-time employee	1,077 kWh	903 kWh
Environmental fines	0	0
<b>Management metrics</b>		
Scope 1 (direct) greenhouse gas emissions	67 tCO <sub>2</sub> e	0 tCO <sub>2</sub> e
- Scope 1 (direct) CO <sub>2</sub> , CH <sub>4</sub> , N <sub>2</sub> O emissions	0 tCO <sub>2</sub>	0 tCO <sub>2</sub>
- Scope 1 (direct) CO <sub>2</sub> e emissions (R410A)	67 tCO <sub>2</sub> e	0 tCO <sub>2</sub> e
Scope 2 (indirect) greenhouse gas emissions	531 tCO <sub>2</sub> e	407 tCO <sub>2</sub> e
- Scope 2 (indirect) CO <sub>2</sub> emissions	526 tCO <sub>2</sub>	403 tCO <sub>2</sub>
- Scope 2 (indirect) CH <sub>4</sub> emissions	1 tCO <sub>2</sub> e	1 tCO <sub>2</sub> e
- Scope 2 (indirect) N <sub>2</sub> O emissions	3 tCO <sub>2</sub> e	2 tCO <sub>2</sub> e
Scope 1 & 2 carbon dioxide (CO <sub>2</sub> ) emissions	526 tCO <sub>2</sub>	403 tCO <sub>2</sub>
- Scope 1 & 2 CO <sub>2</sub> emissions per £m turnover	1.3 tCO <sub>2</sub>	0.6 tCO <sub>2</sub>
- Scope 1 (direct) CO <sub>2</sub> emissions per £m turnover	0 tCO <sub>2</sub>	0 tCO <sub>2</sub>
- Scope 2 (indirect) CO <sub>2</sub> emissions per £m turnover	1.3 tCO <sub>2</sub>	0.6 tCO <sub>2</sub>
Total energy consumption	1,565,571 kWh	1,244,361 kWh
- Energy consumption from electricity	1,565,751 kWh	1,244,361 kWh
- Energy consumption from fuel, heating, cooling & steam	0 kWh	0 kWh
Greenhouse gas emissions (scope 1 & 2) arising in the UK	306 tCO <sub>2</sub> e	193 tCO <sub>2</sub> e
Energy consumption arising in the UK	1,195,328 kWh	708,329 kWh
Environmental spills	0	0
Water withdrawals (surface/ground/saltwater)	0	0
Discharges to water	0	0
<b>Human rights</b>		
<b>Performance metrics</b>		
Incidents of significant human rights breaches		0

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<sup>i</sup> Player wellbeing metrics relate to the UK, our largest market. We will be expanding our reporting to other markets next year as part of our global key performance indicator project, 'STRIPES'.

<sup>ii</sup> All figures, unless otherwise stated, relate to Gamesys Group plc and its subsidiaries, excluding Partner organisations. Employees includes employees of Gamesys Group plc, its subsidiaries and Partner organisations

<sup>iii</sup> For comparison, our workforce in 2019 was 1,255.

<sup>iv</sup> Excludes employees on probation or in their notice period.

<sup>v</sup> Training averages are based on training time throughout the year divided by the employee profile as at 31<sup>st</sup> December 2020.

<sup>vi</sup> Gender and age profiles are as at year end (31<sup>st</sup> December 2020).

<sup>vii</sup> All employees: female = 502; male = 864; other = 2; undeclared = 10; Directors: female = 2; male = 7; Senior managers: female = 18; male = 38; Employees: female = 482; male = 819; other = 2; undeclared = 10.

<sup>viii</sup> Data here is from February 2020 (when our HR systems integration was completed) to December 2020.

<sup>ix</sup> Greenhouse gas emissions have been measured in accordance with the Greenhouse Gas Protocol, with reporting boundaries defined by the operational consolidation (control) approach. Scope 2 emissions have been reported per the location-based method in 2019, and market-based method in 2020. Location-based emissions in 2020 were 361 tCO<sub>2</sub>e, which represents a 32% year on year reduction.