

# INVESTOR PRESENTATION

Six months to 30 June 2018

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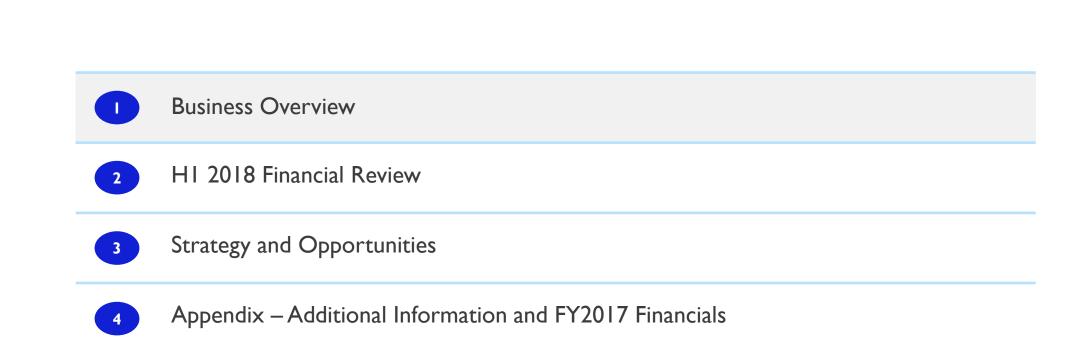
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This presentation includes non-IFRS financial measures, including but not limited to, adjusted net income, adjusted EBITDA, and diluted adjusted net income per share. See "Non-IFRS Measures". This presentation includes financial outlooks prepared by the Company relating to revenue, adjusted net income, adjusted EBITDA, and diluted adjusted net income per share to provide a reasonable estimate of the Company's potential earnings and revenues (subject to, among other things, the assumptions and risks discussed herein and in the AIF), and should not be relied upon for any other purpose. These financial outlooks are not forecasts or projections of future results. The Company believes that the financial outlooks have been prepared on a reasonable basis, reflecting management's best estimates and judgment.

All historical financial and operational information relating to the Jackpotjoy business prior to the Company's acquisition of the Jackpotjoy brands from the Gamesys group in this presentation is based exclusively on information made available by the Gamesys group and its representatives, and has not been independently verified by the Company. Although the Company has no reason to doubt the accuracy or completeness of the information provided by the Gamesys group, such information may be incomplete or inaccurate and any omission or inaccuracy in such information could result in unanticipated liabilities or expenses, or may adversely affect the operational plans of the Company and its results of operations and financial condition.

# **JPJ Group** plc



# **HIGHLY EXPERIENCED MANAGEMENT TEAM**



**Neil Goulden** Executive Chairman

- Joined the Board of JPJ Group plc in August 2016
- Neil occupied key positions at Marston's plc as Non-Executive Director from 2009-17. He also chaired the Remuneration Committee and the Audit Committee during his directorship at Marston plc
- He also held board level positions for 25 years within the Leisure industry across Ladbrokes, Compass, Allied Leisure and Gala Coral
- He advised the government on gambling matters as a member of the Responsible Gambling Strategy Board (2008-11), and Chairman of The Responsible Gambling Trust (2011-16)



# Keith Laslop

- Co-founded Intertain Group in 2013 and was appointed to the Board of JPJ Group plc in September 2016
- Previously, Keith was a principal at Newcourt Capital, a boutique private equity group; he served as the CFO and then President of Prolexic Technologies from 2004-08, the CFO and Business Development Director of Elixir Studios, a UK based video gaming software developer, from 2001-04
- Keith also served in various corporate development, mergers and acquisitions, and gaming consultant roles in London, England and Toronto, Canada
- Keith is a Chartered Accountant and CFA charterholder



**Simon Wykes** CEO, Jackpotjoy Operations Ltd.

- Joined JPJ Group plc in November 2017
- Formerly, the CEO of Gala Leisure and managing director at Gala Coral Group where he oversaw the successful turnaround plan of its bingo division
- Simon was consultant to Ladbrokes Coral on its merger integration plans
- Simon also served as managing director of the Mecca Bingo division at Rank Group and completed a number of other operational roles for various leisure and gaming businesses

# JPJ GROUP PLC UPDATE



Source: Company information and Regulus Partners estimates. (1) Based on Regulus Partners estimates for the UK in 2017. (2) Calculated as LTM (Adj. EBITDA – Capex) / LTM Adj. EBITDA. (3) Based on the period ended 30 June 2018 figures. (4) Non-IFRS measures. See "Non-IFRS Measures", "Reconciliation of Consolidated Adjusted EBITDA" on slides 28 – 30 and the Company's news release dated 14 August 2018 (the "Q2 2018 Release"), (5) For additional details, please refer to the information under the heading "Key performance indicators" in the Q2 2018 Release.



# **CORE SEGMENTS & BRANDS**

	factpotfoy	Veran
Products	B2C Online Bingo (Jackpotjoy, Botemania, Costa)	B2C Online Casino (Vera&John, InterCasino)
. i oddees	B2C Online Casino (Starspins)	B2B White Label (Plain Gaming)
Software Provider	Gamesys group 888 (Dragonfish)	Proprietary
Licences <sup>1</sup>	Gibraltar, Spain, UK	Malta, UK, Denmark
FY 2017 Revenue	£231.5 million	£73.2 million
FY 2017 Adj. Net Income <sup>2</sup>	£102.2 million	£16.1 million
Core Brands	bêremania (COBLICO) Station	InterCasino





# **BUSINESS SNAPSHOT**

LTM to 30 June 2018 Revenue Segmentation<sup>1</sup>







## **ONLINE BINGO CHARACTERISTICS**

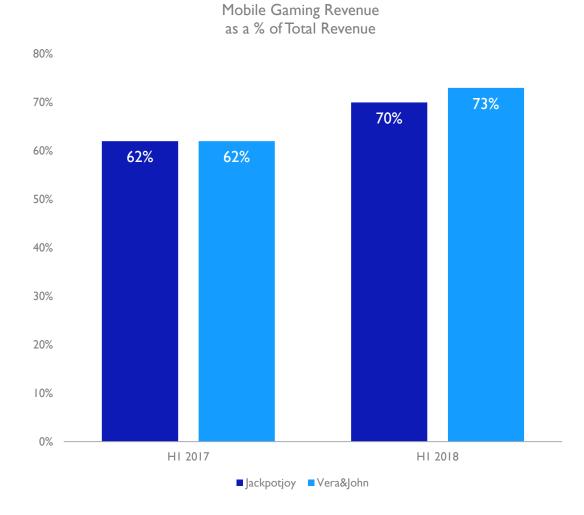


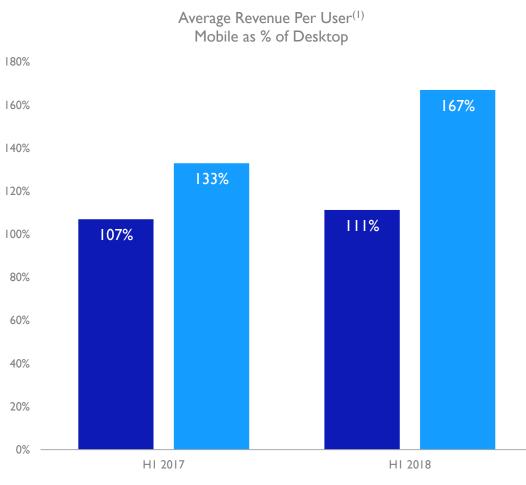
# **FOCUSED ON THE FEMALE AUDIENCE**

Average Age by Device <sup>(2)</sup> 'n 71% 36% 64% All Devices 39 33 35 42 Ň 62% 40% Ť 42% 49% bëtemania Product appeals predominantly to female customers, who in general: Ň 61% 27% • are less targeted by sports book-led operators • are more attached to the social aspect Ť 67% 52% 33% Use of mobile is skewed towards a younger customer base which: • constitutes the highest growth segment for the Company • higher spend per capita driven by more frequent play İ 74% 24% ■ < 35 ■ > 35 Diverse Social / chat room community Female focus Multi-platform offering increases stickiness further age ranges

Active Members Gender and Age Split <sup>(1)</sup>

# **INCREASINGLY PLAYED ON MOBILE**



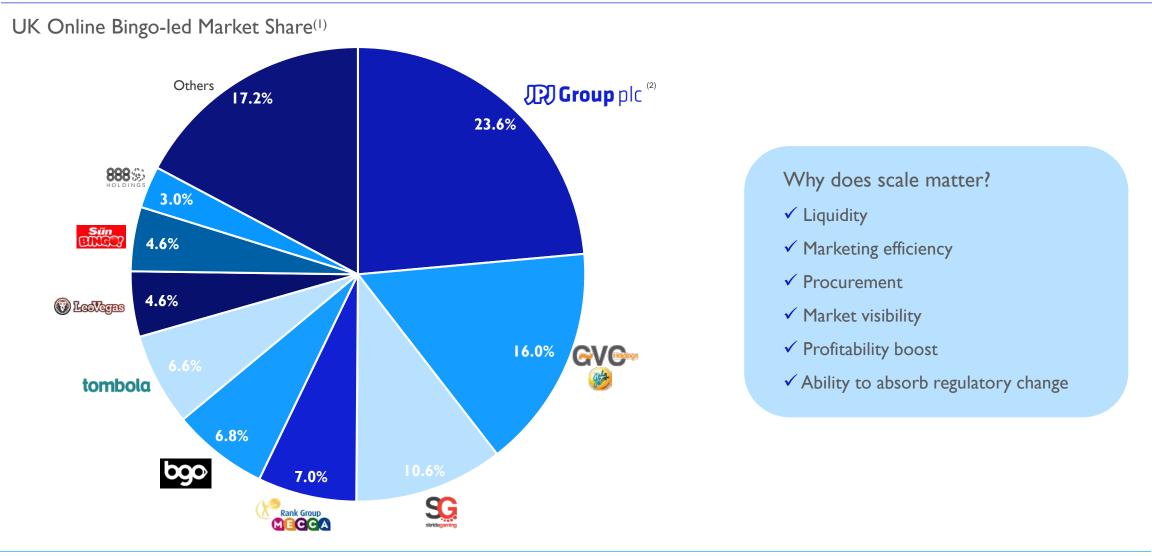


■ Jackpotjoy ■ Vera&John

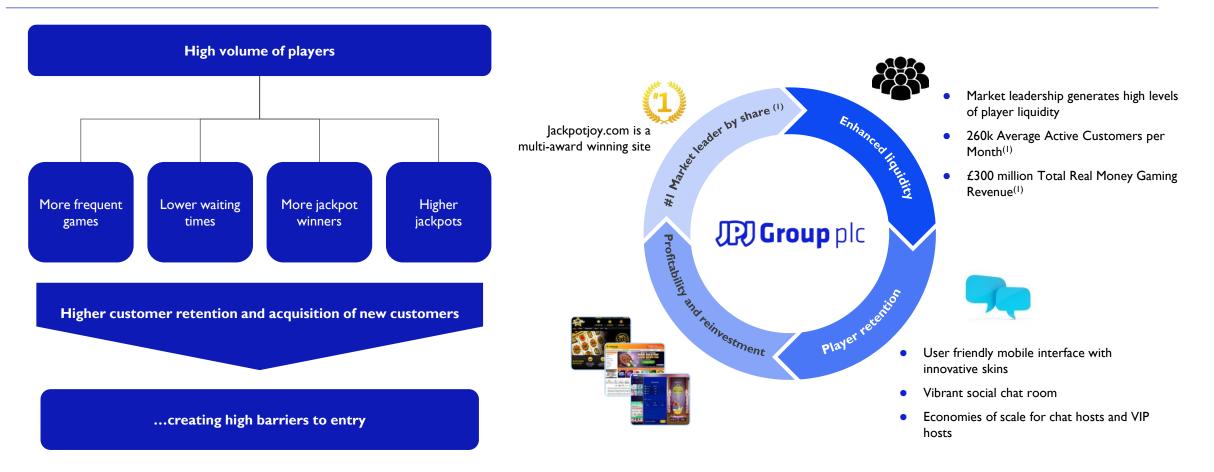
#### **Group** plc

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## **CLEAR LEADER IN A MARKET WHERE SCALE IS INCREASINGLY KEY**



#### **CLEAR LEADER IN A MARKET WHERE SCALE IS INCREASINGLY KEY**

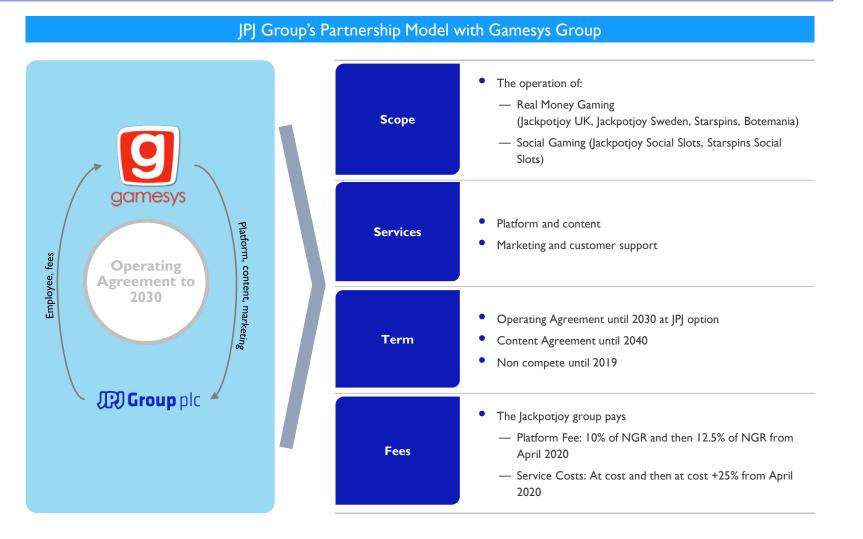


Market leadership drives a "virtuous cycle" of a growing and loyal user base, enhanced liquidity and reinvestment in the business

#### Source: Company information. (1) For additional details, please refer to the information under the heading "Key performance indicators" in the Q2 2018 Release.

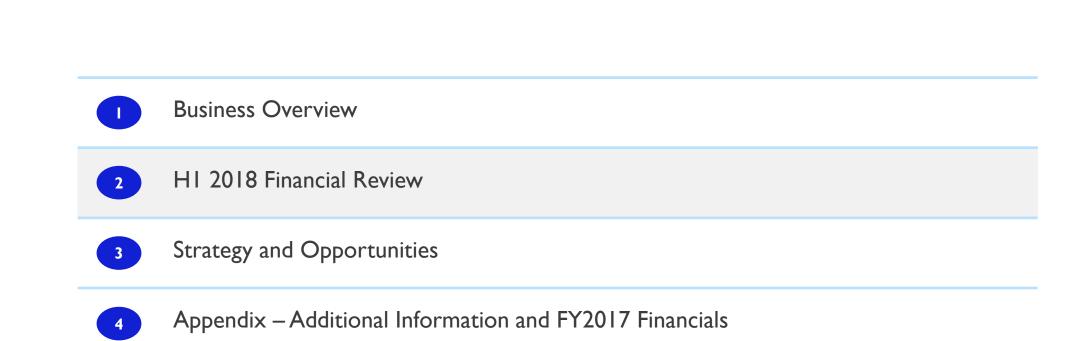
#### DIVERSIFIED CORETECHNOLOGY PLATFORMS WITH STRONG IN-HOUSE CAPABILITIES

- Noel Hayden, founder of Gamesys remains an advisor to the Company
- 276 Gamesys FTEs are dedicated to the Jackpotjoy business, c. 28% of Gamesys workforce
- Earn-out for non-Botemania assets concluded in June-17 and Jackpotjoy group sets out the strategic decisions with Gamesys group
- Earn-out for Botemania assets concluded in June-18
- Significant protections against Gamesys financial risk – in the event Gamesys free cash balances fall below £20 million, source code and executable code to be held in escrow

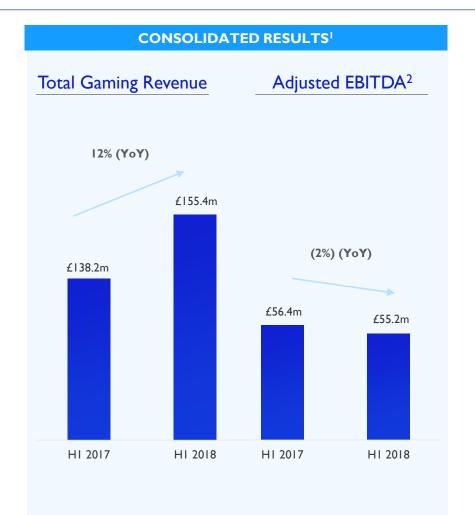


#### Source: Company information and Gamesys Limited latest publicly available group of companies' accounts.

# **JPJ Group** plc



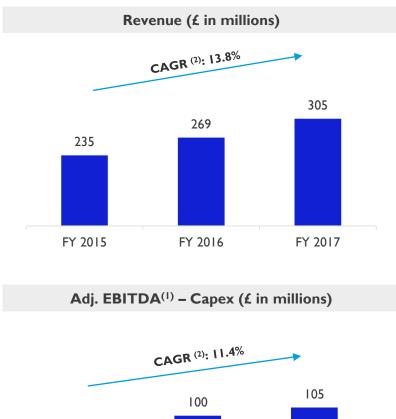
### **CONSOLIDATED AND SEGMENTAL FINANCIAL PERFORMANCE**





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#### FINANCIAL TRACK RECORD OF CASH GENERATION AND GROWTH



Adj. EBITDA margin: 37% 38% 36%

Adj. EBITDA<sup>(1)</sup> (£ in millions) & Adj. EBITDA margin

Adj. Net Leverage<sup>3</sup>





Source: Company information. Numbers may not add up due to rounding. FY15 pro-forma reflects full year performance of the Jackpotjoy segment as though it was acquired by the Jackpotjoy group on 1 January 2015. (1) Non-IFRS measure. See "Non-IFRS Measures", "Reconciliation of Consolidated Adjusted EBITDA" on slides 28 – 30 and the Q2 2018 Release. (2) CAGR FY15 – FY 17. (3) Adjusted Net Debt divided by Adjusted EBITDA.

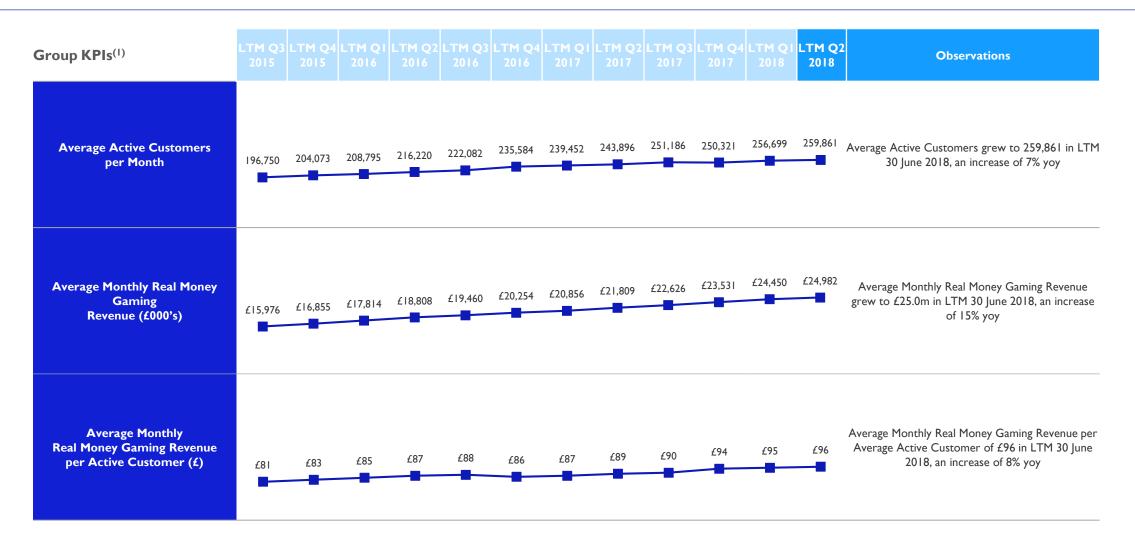


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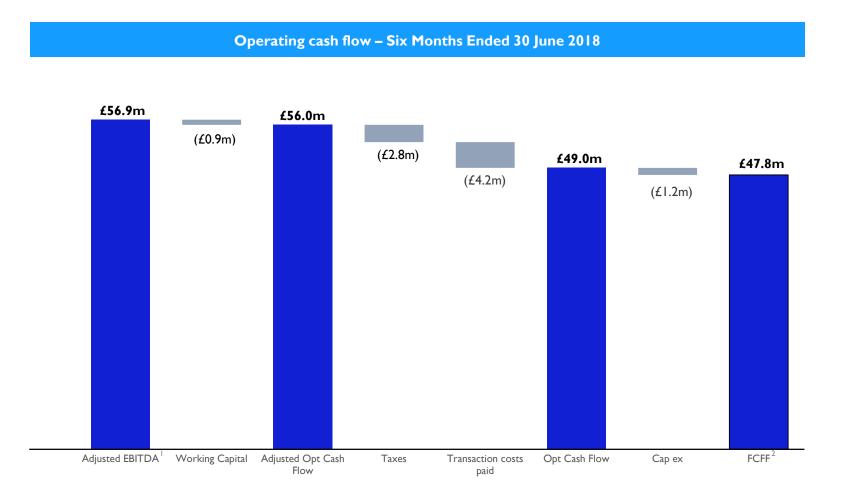
<u>Adj. EBITDA – CAPEX</u> :

Adj. EBITDA

### **CONSISTENTLY STRONG BUSINESS MOMENTUM**



# **EBITDA TO OPERATING CASH FLOW BRIDGE**



Non-IFRS measure. See "Non-IFRS Measures", "Reconciliation of Consolidated Adjusted EBITDA" on slides 28 – 30 and the Q2 2018 Release.
Free cash flow to the firm is Operating cash flow plus proceeds from sale of intangible assets, net of capital expenditures.

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# **LEVERAGE RATIOS – DEBT REFINANCING**

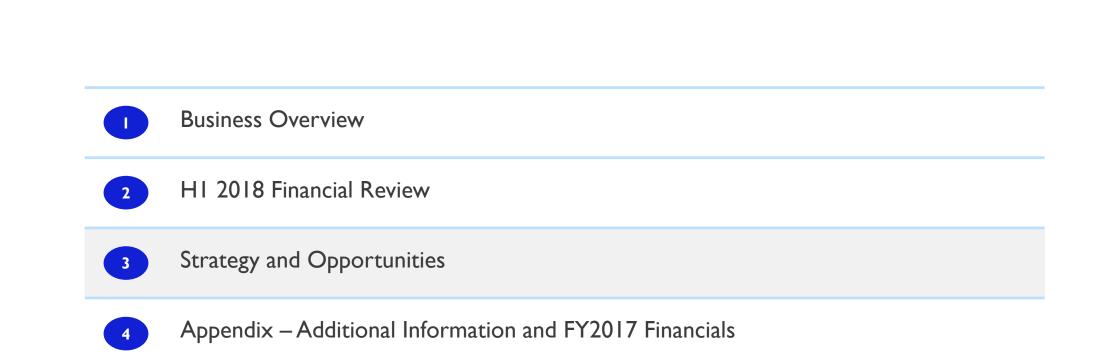
	Adjusted Net Leverage		
(£m)	As at 30 June 2018	As at 31 December 2017	
Gross Debt <sup>1</sup>	383.1	386.7	
Earn-out <sup>2</sup>	8.6	59.6	
Fair Value of Swap <sup>3</sup>	0.7	-	
Cash <sup>4</sup>	(29.5)	(59.0)	
Adjusted Net Debt <sup>5</sup>	362.9	387.3	
Adjusted Net Leverage <sup>5,6</sup>	3.41x	3.57x	

#### Adjusted Net Leverage

Based on actual 30 June 2018 balance sheet.

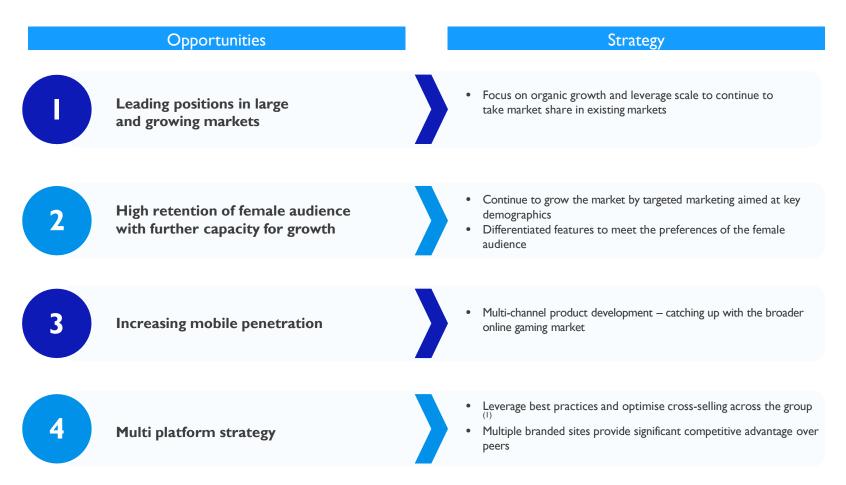
- Gross debt consists of GBP and EUR existing term loan, convertible debentures and non-compete clause payout.
- 2. Earn-out represents "contingent consideration" as reported under IFRS on the balance sheet at 30 June 2018.
- Value of interest rate swap based on actual 30 June 2018 balance sheet.
- 4. Excludes restricted cash.
- Adjusted Net Debt consists of existing term loan, non-compete clause payout, fair value of swap and "contingent consideration" liability, less non-restricted cash.
- Adjusted Net Debt divided by LTM to 30 June 2018 Adjusted EBITDA of £106.3m.

# **JPJ Group** plc

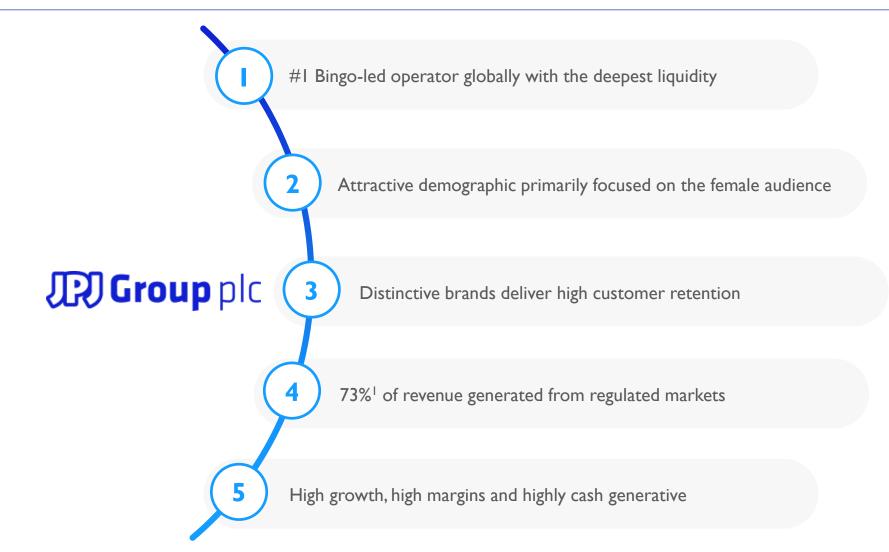


# **IMPRESSIVE FINANCIAL TRACK RECORD OF CASH GENERATION AND GROWTH**

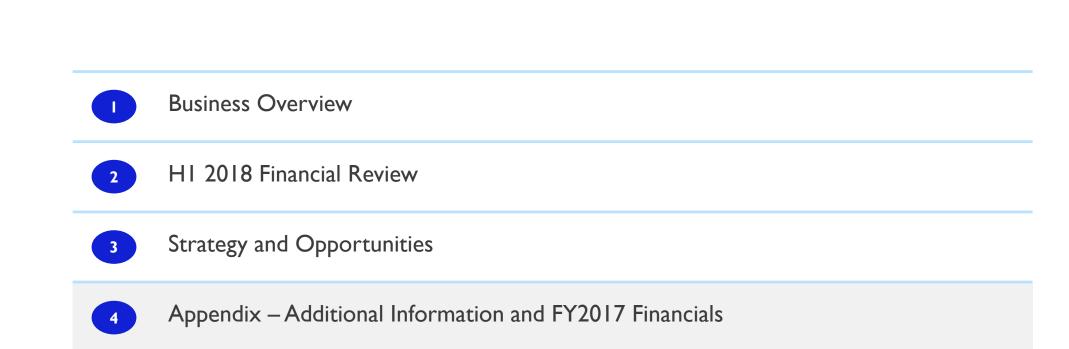
Tangible strategy to capture organic growth...



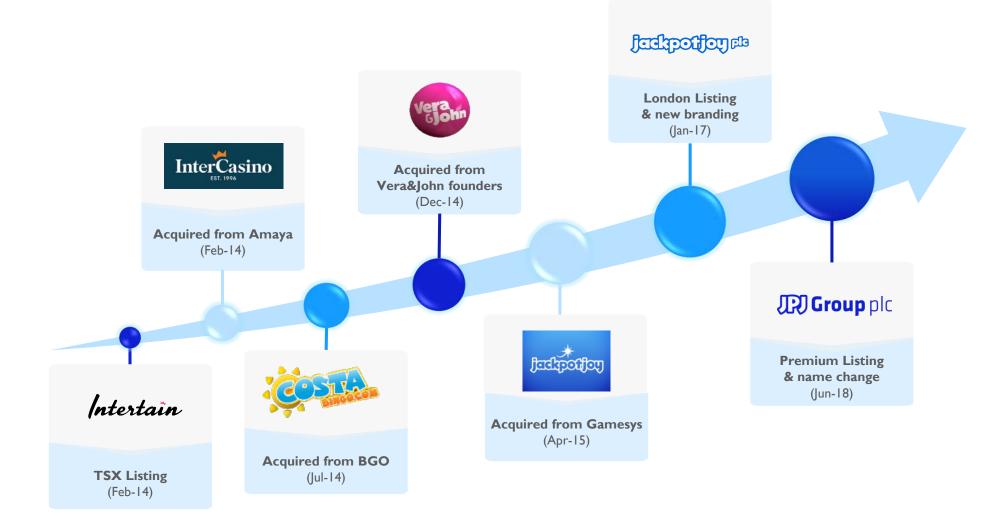
# **SUMMARY HIGHLIGHTS**



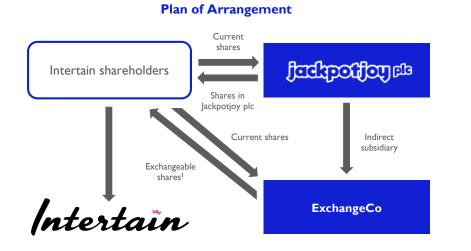
# **JPJ Group** plc



## **EVOLUTION OF THE GROUP**



## **UK LISTING STRUCTURE**





UK incorporated Jackpotjoy plc acquired Intertain via a Plan of Arrangement

Intertain shareholders received:

• UK incorporated JPJ Group plc shares

or

• Exchangeable shares listed on the TSX issued by an indirect subsidiary of JPJ Group plc

# **JACKPOTJOY SITE PHOTOS**



Jackpotjoy





#### Botemania







#### Jackpotjoy Sweden







#### Starspins







# **FINANCIAL HIGHLIGHTS (FY 2017)**



#### **Group** plc

#### Source: Company information for YE 31 December 2017

Non-IFRS measure. See "Non-IFRS Measures", "Reconciliation of Consolidated Adjusted EBITDA", and "Reconciliation of Consolidated Adjusted Net Income" on slides 28 – 30 and the Q2 2018 Release

Adjusted Net Debt consists of existing term loan, convertible debentures, non-compete clause payable and contingent consideration liability, subtracted by the fair value of the swap and non-restricted cash

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## **NON-IFRS MEASURES**

This presentation makes reference to certain non-IFRS measures, including Adjusted EBITDA, Adjusted Net Income, and Diluted Adjusted Net Income per share. The Group uses non-IFRS measures because management believes that they provide additional useful information regarding ongoing operating and financial performance. Readers are cautioned that the definitions are not recognised measures under IFRS, do not have standardised meanings prescribed by IFRS, and should not be considered in isolation or construed to be alternatives to revenues and net income/(loss) and comprehensive income/(loss) for the period determined in accordance with IFRS or as indicators of performance, liquidity or cash flows. The Group's method of calculating these measures may differ from the method used by other entities. Accordingly, the Group's measures may not be comparable to similarly titled measures used by other entities or in other jurisdictions.

Adjusted EBITDA, as defined by the Group, is income before interest expense including accelerated debt costs and other accretion (net of interest income), income taxes, amortisation and depreciation, share-based compensation, severance costs, realised loss on cross currency swap, fair value adjustments on contingent consideration, transaction related costs, foreign exchange (gain)/loss, and gain on sale of intangible assets. Management believes that Adjusted EBITDA is an important indicator of the issuer's ability to generate liquidity to service outstanding debt and fund acquisition milestone payments and uses this metric for such purpose. The exclusion of share-based compensation eliminates non-cash items and the exclusion of realised loss on cross currency swap, fair value adjustments on contingent consideration, severance costs, transaction related costs, foreign exchange (gain)/loss, and gain on sale of intangible assets eliminates items which management believes are either non-operational and/or non-routine.

Adjusted Net Income, as defined by the Group, means net income plus or minus items of note that management may reasonably quantify and believes will provide the reader with a better understanding of the Group's underlying business performance. Adjusted Net Income is calculated by adjusting net income for accretion on financial liabilities, amortisation of acquisition related purchase price intangibles (including non-compete clauses), share-based compensation, severance costs, realised loss on cross currency swap, fair value adjustments on contingent consideration, transaction related costs, foreign exchange (gain)/loss and gain on sale of intangible assets. The exclusion of accretion on financial liabilities and share-based compensation eliminates the non-cash items and the exclusion of acquisition related purchase price intangibles (including non-compete clauses), realised loss, foreign exchange (gain)/loss, and gain on sale of intangibles (including non-compete clauses), realised loss on cross currency swap, fair value adjustments on contingent consideration, severance costs, foreign exchange (gain)/loss, and gain on sale of intangibles (including non-compete clauses), realised loss on cross currency swap, fair value adjustments on contingent consideration, severance costs, transaction related costs, foreign exchange (gain)/loss, and gain on sale of intangible assets eliminates items which management believes are non-operational and/or non-routine. Adjusted Net Income is considered by some investors and analysts for the purpose of assisting in valuing a company.

Diluted Adjusted Net Income per share, as defined by the Group, means Adjusted Net Income divided by the diluted weighted average number of shares outstanding, calculated using the IFRS treasury method, for the applicable period. Management believes that Diluted Adjusted Net Income per share assists with the Group's ability to analyse Adjusted Net Income on a diluted weighted average per share basis.

# **RECONCILIATION OF CONSOLIDATED ADJUSTED EBITDA**

(£ in 000's)	HI 2018	HI 2017
Net loss for the period	(436)	(20,073)
Interest expense, net	9,719	15,572
Accretion on financial liabilities	2,026	7,051
Taxes	502	149
Amortisation and depreciation	31,198	30,160
EBITDA	43,009	32,589
Share-based compensation	326	878
Severance costs	450	-
Fair value adjustments on contingent consideration	11,450	4,70
Gain on sale of intangible assets	-	(1,002)
Realised loss on cross currency swap	_	3,534
Transaction related costs	١,493	1,315
Foreign exchange loss	125	6,899
Adjusted EBITDA	56,853	<b>59,1</b> 84

# **RECONCILIATION OF CONSOLIDATED ADJUSTED NET INCOME**

(£ in 000's)	HI 2018	HI 2017
Net loss for the period	(436)	(20,073)
Share-based compensation	326	878
Severance costs	450	_
Fair value adjustments on contingent consideration	I I,450	4,70
Gain on sale of intangible assets	-	(1,002)
Realised loss on cross currency swap	-	3,534
Transaction related costs	I,493	1,315
Foreign exchange loss	125	6,899
Amortisation of acquisition related purchase price intangibles	30,059	29,332
Accretion on financial liabilities	2,026	7,051
Adjusted Net Income	45,493	42,635
Diluted net loss per share	£(0.01)	£(0.27)
Diluted Adjusted Net Income per share	£0.61	£0.57